

Annual Institutional Profile Report 2018



September 2018



Preface

I am pleased to submit the 2018 Annual Institutional Profile (AIP) for Bergen Community College.

Submission of the attached report fulfills the 1994 Higher Education Restructuring Act mandate to "prepare and make available to the public an annual report on the condition of the institution." The form and content of the report is established by the Office of the Secretary of Higher Education, and the performance indicators and institutional information in the AIP have been compiled and arranged by the Center for Institutional Effectiveness at Bergen Community College. The Annual Institutional Profile provides a summary of the relevant institutional data, as well as the College's accomplishments and contributions to our community.

College Overview

Bergen Community College was founded in 1965 to provide accessible, affordable, and comprehensive community education services for the Bergen County region. Construction of the permanent campus began in 1969 in Paramus. Over the past half-century, the college has expanded its main campus to include an expansive library, theater, student center, and new buildings housing additional classroom space, and state-of-the-art technology, art, music, and communications facilities. Most recently, the Paramus campus unveiled a new Health Professions Integrated Teaching Center featuring state-of-the-art dental hygiene equipment, a simulated operating room, and radiography and ultrasound labs. The 62,000 square foot center is the first of its kind in the region. Since 1970, the Ciarco Learning Center in Hackensack, NJ has provided non-credit education and counseling services including GED and adult ESL courses. In an attempt to expand its offerings to the southern portion of Bergen County, a third site, Bergen Community College at the Meadowlands, began offering courses at a newly-purchased facility in Lyndhurst, NJ. As of Fall 2017, Bergen Community College enrolled 14,000 students in degree programs, as well as nearly 8,000 more in continuing and adult education programs.

Vision

Bergen Community College will be a dynamic partner by bridging potential with opportunities for educational, professional and personal growth.

Mission

To inspire our community to realize a better future.

Machael D. Redmand

Values

To fulfill the vision and mission of Bergen Community College, these core values will guide our daily endeavors:

- Learning
- Excellence
- Integrity
- Respect
- Creativity

All information supplied in the following Institutional Profile, prepared by the Center for Institutional Effectiveness at Bergen Community College, is accurate and complete to the best of my knowledge.

Dr. Michael D. Redmond

President

Bergen Community College



Table of Contents

Sect	tion A. Accreditation Status	1
1.	Institutional Accreditation	1
2.	Professional Accreditation	
Sect	tion B. Number of Students Served	. 2
1.	Number of Undergraduate Students by Attendance Status	2
2.	Number of Graduate Students by Attendance Status	
3.	Number of Non-Credit Students Served	2
4.	Unduplicated Number of Students for Entire Academic Year	
Sect	tion C. Characteristics of Undergraduate Students	. 3
1.	Mean Math, Reading, and Writing SAT Scores	_
2.	Enrollment in Remediation Courses by Subject Area	
3.	Race/Ethnicity, Sex, and Age	4
4.	Numbers of Students Receiving Financial Assistance Under Each Federal-Funded, State-	
	ded, and Institution-Funded Aid Program [FY 2017 data]	
5.	Percentage of Students who are New Jersey Residents	_
Sect	tion D. Student Outcomes	
1.	Graduation Rates	
2.	Third-Semester Retention of First-Time Undergraduates, Fall 2016 to Fall 2017	
3.	Degrees Awarded	
Sect	tion E. Faculty Characteristics	
1.	Full-Time Faculty by Race/Ethnicity, Sex, Tenure Status and Academic Rank, Fall 2017	
2.	Percentage of Course Sections Taught by Full-Time Faculty, Fall 2017	
3.	Ratio of Full- to Part-Time Faculty, Fall 2017	
Sect	tion F. Characteristics of the Board of Trustees	
1.	Race/Ethnicity and Sex	
2.	List of Trustees with Titles/Affiliations	
3.	Additional Information about Trustees	
	tion G. Profile of the Institution	-
Sect	tion H. Major Research and Public Service Activities	
1.	Selected Faculty Scholarship, Service Learning, and Community Outreach	.12
2.	Grants Administration	
Sect	tion I. Major Capital Projects Underway in Fiscal Year 2018	16
Sect	tion J. Strategic Planning Goals	17



Section A. Accreditation Status

1. Institutional Accreditation

Bergen Community College is accredited by the Middle States Commission on Higher Education. Accreditation was last reaffirmed by Middle States in June 2016.

2. Professional Accreditation

The following professional programs are individually accredited:

Program	Accrediting Agency					
Dental Hygiene	Commission on Dental Accreditation					
Diagnostic Medical	Commission on Accreditation of Allied Health Education Programs					
Sonography	Joint Review Commission in Diagnostic Medical Sonography					
Legal Nurse Consulting	American Bar Association					
Medical Office Assistant	Commission on Accreditation of Allied Health Education Programs					
Wedicar Office Assistant	Medical Assisting Education Review Board					
Nursing	New Jersey State Board of Nursing					
Nulsing	Accreditation Commission for Education in Nursing					
Paralegal Studies	American Bar Association					
Paramedic Science	Commission on Accreditation of Allied Health Education Programs					
1 aramedic Science	Committee on Accreditation of Educational Programs for the Emergency Medical Services Professions					
Radiation Therapy	Joint Review Committee on Education in Radiologic Technology					
Radiation Therapy	New Jersey Department of Environmental Protection Bureau of X-ray Compliance					
Dadiaanaha	Joint Review Committee on Education in Radiologic Technology					
Radiography	New Jersey Radiologic Technology Board of Examiners					
Respiratory Care	Commission on Accreditation for Respiratory Care					
Surgical Tachnology	Commission on Accreditation of Allied Health Education Programs					
Surgical Technology	Accreditation Review Council on Education in Surgical Technology and Surgical Assisting					
Votorinary Tachnology	American Veterinary Medical Association					
Veterinary Technology	Committee on Veterinary Technician Education and Activities					



Section B. Number of Students Served

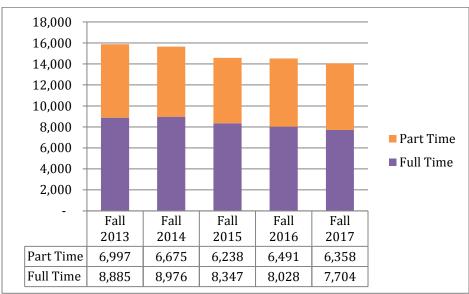
1. Number of Undergraduate Students by Attendance Status

Undergraduate Enrollment by Attendance Status, Fall 2017

Full	-time	Part	Part-time		
N	%	N G		Total	
7,704	54.8%	6,358	45.2%	14,062	

Source: IPEDS Fall Enrollment Survey

Five-Year Unduplicated Enrollment Comparison, Fall 2013 - Fall 2017



Source: IPEDS Fall Enrollment Survey

2. Number of Graduate Students by Attendance Status

Not applicable to community colleges.

3. Number of Non-Credit Students Served

	Total # of Registrations ¹	Unduplicated Headcount	Total Clock Hours (One Clock Hour = 60 minutes)	Total FTEs ²
Open Enrollment	16,942	6,824	529,823	1,177
Customized Training	110	-	16,800	37

¹Includes all registrations in any course that started on July 1, 2016 through June 30, 2017.

4. Unduplicated Number of Students for Entire Academic Year

Headcount Enrollment	Credit Hours	FTE	
20,219	305,792	10,193	

Source: IPEDS 12-Month Enrollment Survey

²FTEs were computed by converting clock hours to credit hours (by dividing by 15), then converting credit hours to FTEs (dividing by 30)

Source: SURE Non-credit Open Enrollment file and NJ IPEDS Form #31, Customized Training.



Section C. Characteristics of Undergraduate Students

1. Mean Math, Reading, and Writing SAT Scores

Not applicable to community colleges.

2. Enrollment in Remediation Courses by Subject Area

Basic skills placement test administered and criteria for selecting test takers in Fall 2017:

Who must take a Basic Skills Placement Test:

- All full-time and part-time students in a degree or certificate program are required to take the test before registering for all courses.
- All full-time and part-time non-degree seeking students who wish to enroll in English or mathematics courses are required to take the test.
- All full-time and part-time non-degree seeking students who have accumulated eleven (11) attempted credits (based on completed courses earning one of the following grades: A, B, C, D, R, E, F, W, AU, Q, N, or INC) are required to take the test.

How to be waived from the Basic Skills Placement Test:

- If you hold a Bachelor's, Master's, or Doctoral degree from an accredited college in the United States.
- If you have passed a college-level English and mathematics course, other than accounting or business math.
- If you have previously taken an Accuplacer exam at another college (within five years).
- If you have taken the AP exam in English or mathematics and have a score of 3 or higher.
- If you have taken the SAT examination prior to March 2016 with a score of 530 or above in math and/or 540 or above in Critical Reading (within five years).
- If you have taken the SAT examination since March 2016 with a score of 500 or above in math and/or 450 or above in Evidence-Based Reading & Writing (within five years).
- If you have math ACT score prior to March 2016 of 23 or higher (within five years). Prior to March 2016, we do not accept the English ACT scores.
- If you have math ACT score since March 2016 of 22 or higher and/or an English ACT score of 19 or higher (within five years).
- If you have TOEFL test scores of 550 or above (paper/pencil version), 213 or above (computerized version) or 80 or above (internet based version) (within two years).
- If you have taken the IELTS examination (academic version) and have a score of 6.5 or above (within two years).

Total Number of Undergraduate Students Enrolled in Remediation in Fall 2017:

Total Undergraduate Enrollment	# of Students Enrolled in One or More Remedial Courses	% of Total
14,062	3,030	21.5%

Source: SURE Fall Enrollment file

Total Number of First-Time, Full-Time (FTFT) Students Enrolled in Remediation in Fall 2017:

Total # of FTFT Students	# of FTFT Students Enrolled in One or More Remedial Courses	% of FTFT Enrolled in One or More Remedial Courses
2,312	1,153	49.9%

Source: SURE Fall Enrollment file

Section C. Characteristics of Undergraduate Students (Continued)

Total Number of First-Time, Full-Time (FTFT) Students Enrolled in Remediation in Fall 2017 by Subject Area:

Subject Area	# of FTFT Enrolled In:	% of all FTFT Enrolled In:
Computation	709	30.7%
Algebra	168	7.3%
Reading	0	0.0%
Writing	0	0.0%
English	890	38.5%

Source: SURE Fall Enrollment file

3. Race/Ethnicity, Sex, and Age

Undergraduate Enrollment by Race/Ethnicity*, Fall 2017

	White		Bl	Black		oanic	Asian*		
	N	%	N	%	N	%	N	%	
Full-time	2,314	30.0%	451	5.9%	1,874	24.3%	572	7.4%	
Part-time	2,171	34.1%	333	5.2%	1,551	24.4%	521	8.2%	
Total	4,485	31.9%	784	5.6%	3,425	24.4%	1,093	7.8%	

	American Ind.		American Ind. Alien Race Unknown*				Total		
	N	%	N	%	N	%	N	%	
Full-time	29	0.4%	624	8.1%	1,840	23.9%	7,704	100.0%	
Part-time	13	0.2%	218	3.4%	1,551	24.4%	6,358	100.0%	
Total	42	0.3%	842	6.0%	3,391	24.1%	14,062	100.0%	

^{*}Asian includes Pacific Islanders and Unknown includes 2 or More Races. Source: IPEDS Fall Enrollment Survey

Undergraduate Enrollment by Sex, Fall 2017

	M	ale	Fen	Total	
	N	%	N	%	N
Full-time	3,963	51.4%	3,741	48.6%	7,704
Part-time	2,984	46.9%	3,374	53.1%	6,358
Total	6,947	49.4%	7,115	50.6%	14,062

Source: IPEDS Fall Enrollment Survey

Undergraduate Enrollment by Age, Fall 2017

		<18	18-19	20-21	22-24	25-29	30-34	35-39	40-49	50-64	65+	Unk.	Total
Full-time	N	55	2,989	2,344	1,144	616	239	108	148	51	2	8	7,704
ruii-tiiile	%	0.7%	38.8%	30.4%	14.8%	8.0%	3.1%	1.4%	1.9%	0.7%	0.0%	0.1%	100.0%
Part-time	N	126	608	1,317	1,589	1,193	509	329	395	231	58	3	6,358
Part-tille	%	2.0%	9.6%	20.7%	25.0%	18.8%	8.0%	5.2%	6.2%	3.6%	0.9%	0.0%	100.0%
Total	N	181	3,597	3,661	2,733	1,809	748	437	543	282	60	11	14,062
Total	%	1.3%	25.6%	26.0%	19.4%	12.9%	5.3%	3.1%	3.9%	2.0%	0.4%	0.1%	100.0%

Source: IPEDS Fall Enrollment Survey



Section C. Characteristics of Undergraduate Students (Continued)

4. Numbers of Students Receiving Financial Assistance Under Each Federal-Funded, State-Funded, and Institution-Funded Aid Program [FY 2017 data]

Financial Aid from Federal-Funded Programs, AY 2016-17

	Recipients	Dollars(\$)	\$/Recipient
Pell Grants	5,428	19,799,000	3,647.57
College Work Study	179	297,000	1,659.22
Perkins Loans	0	0	-
SEOG	1,549	199,000	128.47
PLUS Loans	46	329,000	7,152.17
Stafford Loans - Subsidized	2,298	7,439,000	3,237.16
Stafford Loans - Unsubsidized	2,198	8,050,000	3,662.42
SMART & ACG or other	0	0	_

Source: NJIPEDS Form #41 Student Financial Aid Report

Financial Aid from State-Funded Programs, AY 2016-17

	Recipients	Dollars(\$)	\$/Recipient
Tuition Aid Grants (TAG)	2,203	4,311,000	1,956.88
Educational Opportunity Fund	189	145,000	767.20
Outstanding Scholars (OSRP) or other	0	0	1
Distinguished Scholars	0	0	_
Urban Scholars	0	0	_
NJSTARS	118	373,000	3,161.02
NJCLASS	24	132,000	5,500.00

Source: NJIPEDS Form #41 Student Financial Aid Report

Financial Aid from Institutional-Funded Programs, AY 2016-17

	Recipients	Dollars(\$)	\$/Recipient
Grants & Scholarships	158	230,000	1,455.70
Institutional Loans	0	0	_

Source: NJIPEDS Form #41 Student Financial Aid Report

5. Percentage of Students who are New Jersey Residents

Fall 2017 First-Time Undergraduate Enrollment by State Residence

NJ	Non-State	Total	% state
Residents*	Residents		Residents
2,708	137	2,845	95.2%

*Residence unknown included with New Jersey Residents Source: IPEDS Fall Enrollment Survey, Part C



Section D. Student Outcomes

1. Graduation Rates

a. Four-, Five- and Six-Year Graduation Rate by Race/Ethnicity

Not applicable to community colleges.

b. Two-Year Graduation Rate of Fall 2014 Full-Time, First-Time, Degree/Certificate-Seeking Students

Fall 2014	Graduated	Graduation
Cohort	after 2 Years	Rate
2,713	172	6.3%

Source: IPEDS Graduation Rate Survey

c. Three-Year Graduation and Transfer Rate of Fall 2014 Full-Time, First-Time, Degree/Certificate-Seeking Students by Race/Ethnicity

	W	hite	В	lack	Hispanic		
	N	%	N	%	N	%	
Fall 2014 Cohort	762		197		745		
Graduated in 3 years	223	29.3%	31	15.7%	145	19.5%	
Transfers	108	14.2%	32	16.2%	108	14.5%	

	Asian			Alien	C)ther *	Total		
	N	%	N	%	N	%	N	%	
Fall 2014 Cohort	144		116		749		2,713		
Graduated in 3 years	43	29.9%	33	28.4%	111	14.8%	586	21.6%	
Transfers	17	11.8%	12	10.3%	122	16.3%	399	14.7%	

^{*}Other includes American Indians, Native Hawaiian & Pacific Islanders, 2 or More Races and Unknown Source: IPEDS Graduation Rate Survey

2. Third-Semester Retention of First-Time Undergraduates, Fall 2016 to Fall 2017

a. By Attendance Status

	Fall 2016 First-Time Undergraduates	Retained in Fall 2017	Retention Rate	
Full-time	2,679	1,757	65.6%	
Part-time	831	436	52.5%	

Source: IPEDS Fall Enrollment Survey, Part E

3. Degrees Awarded

Degree Type	2014	2015	2016	2017	2018
A.A. Degrees	392	356	289	296	251
A.F.A. Degrees	6	4	8	13	8
A.S. Degrees	1,658	1,656	1,658	1,504	1,551
A.A.S. Degrees	463	422	380	417	365
Certificates	91	76	78	85	68
TOTAL	2,610	2,514	2,413	2,315	2,243

Source: SURE Graduation Files



Section E. Faculty Characteristics

1. Full-Time Faculty by Race/Ethnicity, Sex, Tenure Status and Academic Rank, Fall 2017

		W	hite	Bla	ck	Hispa	anic	Asia	ın*	America	ın Ind.	Ali	en	Race Unk	known*	To	tal
		M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
	Professors	38	24	1	1	0	1	2	2	1	0	0	0	1	0	43	28
pa	Associate Prof.	24	38	2	2	2	0	1	3	0	0	0	0	0	0	29	43
Tenured	Assistant Prof.	16	26	0	0	0	2	0	3	0	0	0	0	0	0	16	31
Тел	All Others	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	3
	TOTAL	78	91	3	3	2	3	3	8	1	0	0	0	1	0	88	105
re	Professors	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tenure	Associate Prof.	1	1	0	0	0	0	0	0	0	0	0	0	0	0	1	1
	Assistant Prof.	3	11	0	0	1	1	0	0	0	0	0	0	0	0	4	12
Without	All Others	7	11	0	2	0	0	1	0	0	0	0	0	0	0	8	13
Wit	TOTAL	11	23	0	2	1	1	1	0	0	0	0	0	0	0	13	26
	Professors	38	24	1	1	0	1	2	2	1	0	0	0	1	0	43	28
	Associate Prof.	25	39	2	2	2	0	1	3	0	0	0	0	0	0	30	44
Total	Assistant Prof.	19	37	0	0	1	3	0	3	0	0	0	0	0	0	20	43
	All Others	7	14	0	2	0	0	1	0	0	0	0	0	0	0	8	16
	TOTAL	89	114	3	5	3	4	4	8	1	0	0	0	1	0	101	131

^{*}Asian includes Pacific Islanders and Unknown includes 2 or More Races.

Source: IPEDS Human Resources Survey

2. Percentage of Course Sections Taught by Full-Time Faculty, Fall 2017

Course Costions	Taught by	y FT Faculty	Taught by	y PT Faculty	Taught by Others*		
Course Sections	N %		N	%	N	%	
2,346	1,036	44.2%	1,250	53.3%	60	2.6%	

^{*}Others includes Full-time Administrators and Teaching Assistants

Source: BCC Student Information System

3. Ratio of Full- to Part-Time Faculty, Fall 2017

Fu	ıll-time	Pa	rt-time	Total			
N	%	N	%	N	%		
232	22.6%	796	77.4%	1,028	100.0%		

Source: IPEDS Human Resources Survey



Section F. Characteristics of the Board of Trustees

1. Race/Ethnicity and Sex

Sex	White	Black	Hispanic	Asian	American Indian	Non-Res Alien	Unknown	Total
Male	4	1	1	0	0	0	0	6
Female	2	0	1	2	0	0	0	5
Total	6	1	2	2	0	0	0	11

2. List of Trustees with Titles/Affiliations

Name	Title	Affiliation		
Carol Otis, Chairperson	RETIRED	RETIRED		
Gerard L. Carroll, Vice Chairperson	Cooperative Education Coordinator	Bergen County Technical Schools		
Dorothy L. Blakeslee, Treasurer	Chief Operating Officer	Browncoats Consulting LLC		
Joseph Barreto, Secretary	High School Guidance Counselor	NYC Department of Education		
James D. Demetrakis, Trustee	Attorney	Carmel & Fredrickson		
Patrick Fletcher, Trustee	Superintendent	River Dell Regional School District		
Mark Longo, Trustee	Director	Engineers Labor-Employer Cooperative		
Irene Oujo, Trustee	Professor	Fairleigh Dickinson University		
Sheetal Ranjan, Trustee	Professor	William Paterson University		
Joseph Zarra, Trustee	Superintendent	Bergen County		
Sibora Peca, Alumni Trustee	Student Alumni	Bergen Community College		

3. Additional Information about Trustees

Additional information about the BCC Board of Trustees will be available at the Board's page on the Bergen website: http://bergen.edu/about-us/board-of-trustees/



Section G. Profile of the Institution

CREDIT PROGRAMS: Transfer (A.A., A.F.A., A.S.)

Associate in Arts (A.A.) Degrees

LIBERAL ARTS

General CurriculumPhilosophyCinema StudiesPolitical ScienceCommunicationPsychologyEconomicsReligionGlobal StudiesSociology

History Women's Studies

Latin American Studies World Languages and Cultures

Literature

FINE AND PERFORMING ARTS

General Curriculum Theatre Arts: General, Acting, Dance, Technical Production

Art Cinema Studies

Associate in Fine Arts (A.F.A.) Degrees

Music

Associate in Science (A.S.) Degrees

NATURAL SCIENCE AND MATHEMATICS

General Science Aviation Operations Biology Biotechnology

Chemistry

ENGINEERING SCIENCE

Engineering Science

PROFESSIONAL STUDIES

General Curriculum Aviation Administration

Broadcasting

Business Administration-General

Business Administration-Hospitality

Business Administration-Nonprofit Mgmt.

Criminal Justice

Early Childhood Education

Computer Science Mathematics

Physics

Education Athletic Training Exercise Science

Health Science

Information Technology

Journalism Social Work

Sports Management



Section G. Profile of the Institution (Continued)

CREDIT PROGRAMS: Career (A.A.S. and Cert./COA)

Associate in Applied Science (A.A.S.) Degrees

ART

Computer Animation Graphic Design/Computer Graphics

BUSINESS ADMINISTRATION

Accounting

Banking and Finance Management Information Systems
E-Business Management Publishing Operations & Management

FASHION APPAREL DESIGN

Fashion Apparel Design

HOTEL / RESTAURANT / HOSPITALITY

Hospitality Management

HEALTH PROFESSIONS

Dental Hygiene Paramedic Science
Diagnostic Medical Sonography Radiography

Health Science Respiratory Therapy
Medical Informatics Veterinary Technology
Medical Office Assistant

HUMAN SERVICES

Correctional Studies Legal Studies

Law Enforcement Studies

INDUSTRIAL AND DESIGN TECHNOLOGIES

Drafting and Design Technology General Engineering Technology
Electronics Technology Manufacturing Technology

INFORMATION TECHNOLOGY

Database Programming & Administration Office Technology

Networking Administration Web Development & Management

MUSIC

Music Business Recording Technology

NURSING

Day Evening

SCIENCE TECHNOLOGY

Horticulture Landscape/Design/Build

SOFTWARE DEVELOPMENT

Game Programming Game Testing



Section G. Profile of the Institution (Continued)

One-Year Certificates

Computer Aided Drafting (CAD)

Computer Animation
Computer Graphics

Computer Technical Support

Culinary Arts

Database Programming & Administration

E-Commerce: Business Emphasis Event Planning and Management

Exercise Science Floral Design Grounds Management Hospitality Management

Landscaping

Legal Nurse Consulting

Medical Office Administrative Assistant

Office Technology

Radiation Therapy Technology

Surgical Technology

Transfer Studies: Science, Technology, Professional

Studies

Certificates of Achievement

Baking

Biotechnology CNC Programming

Fashion Design Fundamentals Fashion Product Development

Finance Fire Science Forensic Science Homeland Security Machine Tooling Manufacturing Design using Pro/Engineer®

Marketing Assistant Network Security Non-Profit Management

Private Security Professional Cooking

Real Estate

Sports Management Sports Merchandising Welding Technology

NON-CREDIT PROGRAMS: Continuing Education

Continuing Education Offerings

Continuing Education (non-credit) course offerings vary from year to year, but are generally offered in the following areas:

Advanced Manufacturing

Autism

Bergen Goes Green Business and Industry Computer Training Construction Culinary Arts Fashion Design

Finance Green Pathways to Employment Program

Health Professions Hospitality and Tourism

Human Resource Professional Development Certificate Program

Interior Design

Kids and Teens Programs

Languages Makerspace

NJ Family Care Training Nonprofit Leadership Institute

Online Courses Personal Development

Pest Control

Property & Facility Management Education Quality Assurance Certificate Program

Real Estate Teacher Education Wedding/Event Planning

Welding



Section H. Major Research and Public Service Activities

1. Selected Faculty Scholarship, Service Learning, and Community Outreach

Gail Fernandez is the chair of the NJCC Assessment Affinity Group.

Gail Fernandez is the chair of the Policy Advisory Council.

Gail Fernandez presented "Conducting a Meta-Analysis of Assessment Reports" at the 2017 Assessment Institute in October 2017.

Joanna Campbell, Maureen Ellis-Davis, Gail Fernandez, Ilene Kleinman, Melissa Krieger, Amarjit Kaur, and Jill Rivera presented "Mission Impossible & Other Assessment Tales: Snapshots" at the Drexel University Annual Conference on Teaching & Learning Assessment in September 2017.

Gail Fernandez, Joanna Campbell, and Jill Rivera published the "Bergen Community College: An Assessment Fellows Program Model" as a Member Spotlight for the League Connections in December 2017,

Carol Miele served as the TESOL International Association Convention Proposal Reviewer and TESOL International Association Grant Applications Evaluator.

William Mullaney, Carol Miele, Professor, Denise Avrutik, and Amarjit Kaur presented "Total SoTL: Immersing Faculty in Classroom Research for Student Success" at the League for Innovation in the Community College 2018 Innovations Conference in March 2018.

Melissa Krieger presented "Assessment Tools for Experiential Learning and Other Highly Impactful Practices" at the Drexel University Annual Conference on Teaching & Learning Assessment in September 2017.

Melissa Krieger presented "The Value of Experiential Learning: Assessing Service Learning Projects" at the Assessment Institute in Indianapolis in October 2017.

Melissa Krieger collaborated on BCC's 7th Annual Tri-State Best Practices Conference.

Melissa Krieger developed and led CITL workshops for faculty on topic related to classroom management.

Melissa Krieger presented at BCC's Fall 2017 Day of Development: Information on Guided Pathways.

Melissa Krieger developed new partnerships in the community to increase Service Learning opportunities for Education majors and continued to participate in collaborative partnerships with Boys and Girls Clubs, Head Starts in Bergen County while adding private preschool and daycare sites for both Service Learning and other experiential learning opportunities.

Melissa Krieger collaborated with BCC's Continuing Education Department to begin to award certificates for Professional Development Hours to teachers in the community who provide supportive fieldwork environments for Education program students.

Melissa Krieger served as William Paterson University's Community Council Member.

Melissa Krieger served as a member of the National Association of Early Childhood Teacher Educators.

John Bandman published the article "Properly developing a questionnaire to self-assess pedagogical practices in class" in the The Bergen Community College: Journal of Scholarly Teaching (2017).

John Bandman served as the Faculty Club Advisor for the Hospitality Club.

John Bandman served as the Faculty Coordinator for the Italy Work-Study Program.

John Bandman served as the chair for the Hotel and Restaurant Management Advisory Committee.



Section H. Major Research and Public Service Activities (Continued)

1. Selected Faculty Scholarship, Service Learning, & Community Outreach (Continued)

John Bandman served as the Assessment Liason for the Hospitality and Restaurant Management program.

John Bandman presented "Course Materials Design and Use in Cross-Cultural Business ESL Classrooms" at the Applied Linguistics Winter Conference in April 2018.

John Bandman presented "Integrated Writing Task Repetition as a Means for Improved Student Writing" at the 7th Annual Tri-State Best Practices Conference in March 2018.

John Bandman presented to certificate program students on Champagne and Rhone Valley wines at the Sommelier Society of America in March 2018.

John Bandman presented "Use of Technology for Classroom Teaching" at the 2018 CITL Summer Institute.

John Bandman presented "Properly Developing a Survey to Self-Assess One's Teaching Methodologies", at the BCC Day of Faculty Development in October 2017.

John Bandman presented two CITL workshops ("Transferring Ownership of Learning" and "Moodle: Assignment Activities") in October 2017.

John Bandman served as a judge at the National Restaurant Association Restaurant Show in May 2018.

John Bandman served as a lead judge in the 1st Annual Arthur P. Tolve Junior Chef Competition Judging in March 2018.

John Bandman volunteered at the Rotary Club Wine & Chocolate Tasting in October 2017.

John Bandman served as a volunteer judge at the 8th Annual Somm Slam at Starchefs International Chefs Congress in October 2017.

Suzaan Boettger wrote "The Mirror of our Nature: Edward Burtynsky's Images of the Anthropocene," in 2018.

Suzaan Boettger wrote "Seizing Vitality", a review for Carmela Kolman in 2018.

Suzaan Boettger wrote "Digging into Aldiss's *Earthworks* and Smithson's 'Earthworks'" for the Art Journal OPEN. online as of June 7, 2018.

Ethan Greenbaum published "Favorite Shows of 2017: Philip Guston" in *Artsy* in December 2017.

Ethan Greenbaum published "One Piece: Falls" in BOMB Magazine in December 2017.

Ethan Greenbaum's artwork was published and discussed in five online articles (Art Viewer, Haber Arts, Forbes, Collector Daily, and Artsy), one online platform of ECAL/University of Art and Design Lausanne, and one podcast (Deep Color Podcast).

Ethan Greenbaum had solo exhibitions for *First Surface* at Lyles & King in New York, NY in 2017 and *Cardboard Landscapes* at Super Dakota in Brussels, Belgium in 2018.

Ethan Greenbaum had group exhibitions for *Transmutation* at BPLA in Los Angeles, CA, *Paper/Print: American Hand Papermaking, 1960s to Today* at IPCNY in New York, NY, *Past, Present, Future: Visual Arts Faculty at Bergen Community College at* the *Gallery Bergen* in Paramus, NJ, *Art Fair* at Super Dakota at Art Brussels in Brussels, and Belgium, *Dorian Gaudin, Ethan Greenbaum* at Galerie Pact at MiArt in Milan, Italy in 2018. Also had a group exhibition for *Social Photography V* at Carriage Trade in New York, NY and co-curated *No Transport* at Super Dakota in Brussels, Belgium in 2017.



Section H. Major Research and Public Service Activities (Continued)

1. Selected Faculty Scholarship, Service Learning, & Community Outreach (Continued)

Ethan Greenbaum participated in "Ethan Greenbaum Artist Talk" in the Dieu Donné and INTERChange in Brooklyn, NY and "Perspectives on Painting: Panel Discussion" at the Gallery Bergen, Paramus, NJ in 2018 and "Jumping Sides: When Critics Make Art and Artists Do Criticism" at Columbia University in New York, NY in 2017.

Joanna Campbell and Amarjit Kaur presented "Game On: Using Game-Based Learning in the Classroom" at the League for Innovation in the Community College 2018 Innovations Conference in March 2018.

Jesse Jacondin and Monica Rodriguez presented 'Beyond the Ordinary: How Visually Appealing Data Reporting is Changing Bergen Community College' at the 2018 National Benchmarking Conference in April 2018.

Rachel Lerner, Ian Wolf, and Jesse Jacondin presented 'Community College Connections: Building Relationships Through Assessment and Data' at the 2018 ASCA Annual Conference in February 2018.

Tonia McKoy and Jesse Jacondin presented 'The Student's Journey: IR's Role as Storytellers' at the 2017 NEAIR Conference in November 2017.

Claire McConaughy had a solo art exhibition for *Woods* at the Yashar Gallery in Brooklyn, NY from February to March 2018 and a two-person exhibition for *Still Air* at the The Painting Center in New York, NY from May to June 2017.

Claire McConaughy had group art exhibitions for *Luxurious Growth* at the Lichtundfire Gallery in New York, NY (August 2018), *The Greatest Show on Earth* at the Sideshow Gallery in Brooklyn, NY (January to March 2018), *Filmmaker's Coop Paddle 8 Art Auction Exhibition* at the Next 2 Nothing Gallery in New York, NY (August 2017), *Summer in the City: The Brooklyn Show* at the Paula Estey Gallery in Newburyport, MA (August to September 2017), and *The Innocence of Trees* at The Drawing Rooms in Jersey City, NJ (April to June 2017).

Claire McConaughy is a member of The Painting Center, the College Art Association, and The American Institute of Graphic Arts.

Claire McConaughy taught classes through Bergen CC's Institute for Learning in Retirement in Fall 2017 and Spring 2018.

Waldon Hagan attended the EAB Community College Executive Forum 2017 National Meeting Paving Pathways to Excellence in September 2017.

Waldon Hagan attended NASPA Annual Conference 100th Anniversary in March 2018.



Section H. Major Research and Public Service Activities (Continued)

2. Grants Administration

The Office of Grants Administration facilitates the development, acquisition, and implementation of grant-funded projects that further the goals, objectives, and strategic priorities of Bergen Community College. During FY18, the College was awarded 8 grants, totaling \$3,347,122. The Office also managed/operated 25 projects, which were supported by \$13,214,188 in funds, and submitted 20 new proposals for funding consideration. A few of the more significant projects, either continually funded or newly awarded in FY18 include:

- The **NEH Dialogues on the Experience of War** is a 2-year grant that focuses on the intersections of World War I and the ongoing wars in Afghanistan, Iraq and Syria. Using humanities resources, the series will facilitate an open-ended dialogue with veterans and non-veterans on the experience of war, one that encourages exploration, discovery, and reflection. We envision a core of three combat veterans in residence who will support discussion leaders to extend the dialogues and expand the program beyond the grant period.
- The Hispanic-Serving Institutions Science, Technology, Engineering, and Mathematics (HSI STEM) Grant is a five-year grant award designed to fulfill the urgent and growing need for STEM professionals in a competitive and global workforce. The project has three goals: (a) to strengthen the learning engagement of STEM students; (b) to broaden the role of 20 partners from four-year colleges, industry and government agencies, to become joint stewards of student success; and (c) to equip STEM students with the financial tools necessary to persist through degree completion.
- The **Title V Developing Hispanic-Serving Institutions Grant** is a five-year grant award designed to improve the academic success of high-need Hispanic and low-income students, especially during their transition from developmental into college-level courses. The project has three goals: (a) to strengthen the learning engagement of students transitioning from developmental into college-level courses; (b) to energize the overall experience of students transitioning to college-level coursework; and (c) to broaden the role of staff and faculty, with a special attention to 50 gateway course instructors, to become joint stewards of student success.
- The **Transition Program for Students with Intellectual Disabilities 2 (TPSID2) Grant** is a model comprehensive transition and postsecondary education program conducted in collaboration with The College of New Jersey. This Phase II program will attain four key goals: 1) provide students with ID a strong foundation of essential skills and competencies needed to secure and retain jobs; 2) assist ID students in earning meaningful credentials to help advancement along a career Pathway towards higher-skill, higher-wage opportunities; 3) engage employer partners, supportive services and families; and 4) develop a formal network of post-secondary programs within the region.
- The **First in the World (FITW) Grant** program is a randomized controlled trial that will target 8,400 first time, degree-seeking students placed into remedial math as per the Accuplacer exam. The goals of this program are to: 1) increase the 3-semester retention rates of first time students placing into remedial math, and 2) decrease time to completion of first time full time students placing into remedial math. The ultimate purpose of this study is to produce scalable innovative approaches that utilize low-cost, effective methods for math remediation.



Section I. Major Capital Projects Underway in Fiscal Year 2018

Under Construction:

- Bergen County Technical High School Phase IV Ender Hall
- Pitkin Education Center Lecture Rooms (S-132, S-134, & S-138)

Completed:

- Gym Ceiling and Lighting Replacement / Upgrade
- Pool Tile, Ceiling and Lighting Replacement/Upgrade
- HMGP Gym Emergency Generator
- Lot A Parking Deck Maintenance/Repair
- Bergen County Technical High School Nurses Office Ender Hall
- Bergen County Technical High School Phase II Ender Hall



Section J. Strategic Planning Goals

Strategic Theme 1: Reimagine Student Experiences

Bergen Community College offers a comprehensive learning environment with individualized services dedicated to guiding students and developing them as independent learners on their unique paths to success.

- Goal: Promote practices that support students in accomplishing their educational goals.
- Goal: Enable students to take ownership of their learning and personal growth.
- Goal: Evaluate emerging curricular practices that promote equity, deep learning, student engagement and personal growth.

Strategic Theme 2: Reimagine Human Talent and Internal Culture

Bergen Community College will invest in its employees through enhanced professional engagement and development opportunities that will prepare them to fulfill the College's vision, mission, values, and strategic initiatives.

- Goal: Foster a collaborative culture that values and respects all Bergen members.
- Goal: Develop internal talent to lead and serve the College community.
- Goal: Delineate and communicate College policies and procedures to promote transparency and cohesion.

Strategic Theme 3: Reimagine Technology

Bergen Community College will invest in and support technology that is secure and reliable. Information technology will continue to enhance efficiency and access while ensuring a user-friendly experience.

- Goal: Enhance information technology to support student learning and the educational experience.
- Goal: Anticipate, plan and support long-term changes in information technology.
- Goal: Implement integrated information technology solutions to improve efficiency of core business processes.

Strategic Theme 4: Reimagine Financial Resources

Bergen Community College will secure robust resources to deliver excellent academic and co-curricular programming. The College will continue to foster a culture of transparency where all stakeholders are responsible for the financial viability of the College.

- Goal: Support student success initiatives and the Completion Agenda.
- Goal: Foster a culture where faculty and staff are responsible for the financial viability of the College.
- Goal: Develop a cohesive alternative revenue stream to supplement the existing funding structure.

Strategic Theme 5: Reimagine Relationships and Partnerships

Bergen Community College will strengthen and expand relationships with education, industry and community partners to support a continuum of lifelong and global learning.

- Goal: Strengthen and broaden relationships with PreK-12 schools and four-year institutions.
- Goal: Partner with community leaders and alumni to advocate for the College.
- Goal: Strengthen connections with regional industries.